

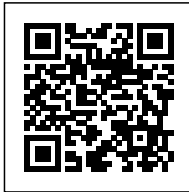
MAY 2013

Posted on 28/05/2013



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Welcome to the Iberian Lawyer email alert, bringing insight and analysis for lawyers who advise on international business interests in Spain and Portugal as well as the increasingly global interests of Iberian businesses around the world.

Best.

Joanna Lee

Iberian Lawyer
Editor

News

Reforms resulting in a new employment landscape

Historic reforms make dismissals much easier for troubled companies resulting in a wave of announcements.

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Boutiques emerging from market restructuring

Lisbon and Madrid have seen the launch of a number of specialist firms in recent months, reflecting changing client demand but also increasing tensions within some larger firms businesses. [Read more](#)

The dollars and 'sense' of alternative fee arrangements

Innovative AFAs can provide law firms with a competitive edge and help forge long-term relationships with new and existing clients, say Craig V. Rasile and Rachel Nanes [Read more](#)

Events

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Mediation Forum 2013: Master Class & Mediators Gathering

An annual two-day Mediation Forum in London hosted by Mediation and Training Alternatives (MATA) in cooperation with Iberian Lawyer's In-House Club.

The skills-based Master Class will be followed by personal guidance from some of Europe's leading mediation experts, offering a unique opportunity to share, learn and discuss the better use of mediation when resolving disputes.



Where: London

When: July 4th-5th, 2013

[Find out more](#)

Barcelona report

Keeping its engines running

Barcelona has not taken its foot off the gas pedal. While market conditions may be tough, there are sectors that are proving very resilient, and lawyers are finding themselves somewhere between optimism and pessimism when it comes to the year ahead.



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Law firm profile

You win some, you lose some

In the current climate where Iberian markets are in crisis, some say the only way to survive is by having a strong international presence either through own offices abroad or being part of an international organisation.



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Legal updates

Banking & Finance - Portugal

New measures enter banking & finance sector

By João Caiado Guerreiro and David Coimbra de Paula, Caiado Guerreiro

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Data Protection - Spain

New Data Regulation and lobbyists

By Fernando Ramos

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