

E-ALERT DECEMBER 2012

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Welcome to the Iberian Lawyer email alert, bringing insight and analysis for lawyers who advise international business interests in Spain and Portugal as well as the increasingly global interests of Iberian businesses around the world.

Sincerely,

Joanna Lee

Editor

Iberian Lawyer

Welcome to the Iberian Lawyer email alert, bringing insight and analysis for lawyers who advise on international business interests in Spain and Portugal as well as the increasingly global interests of Iberian businesses around the world.

A very Happy New Year to you all, from everyone at the Iberian Lawyer team.

Best

Joanna Lee

Editor

Iberian Lawyer

News

SAREB brings hope for Spanish real estate lawyers

Launch of a 'bad bank' intended to cleanse the country's financial institutions of their most toxic real estate assets, and thus help reset the economy. [Read more](#)

Uría, Freshfields and Garrigues on top as M&A declines

The M&A results are in, and it's not looking good for the year ahead. [Read more](#)

The end of a tough year

2012 is unlikely to be regarded as a vintage one for Iberia's legal market, but it may yet be remembered for the year when many leading firms finally began to react decisively to the downturn.

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In-House Club In Association with: KPMG - Corte de Arbitraje de Madrid

To fight or settle: Managing disputes more effectively?

A group of General Counsel and Heads of Legal will join dispute resolution experts from leading law firms to discuss new approaches to managing disputes more effectively.

Where: Corte de Arbitraje de Madrid **When:** January 25th, 2013

[Find out more](#)

Energy & Renewables Report

Stabilising the energy market

When the floor beneath you is constantly shifting, there is no hope of building a solid foundation on which to base an entire sector. This is the case across Iberia, as regulatory uncertainty, budgets cuts and crippling tariff deficits are presenting the energy sector with some of its toughest challenges to date. [Read more](#)

Client View

The private life of ANA

In these turbulent times, one positive for the Portuguese economy has been the success of the country's privatisations, says Francisco Sebastian.

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Legal updates

Labour - Portugal

The attempt to reach growth and flexibility in the Labour Market.

By João Guedes and Catarina Santos Ferreira

ABBC

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Labour - Iberia

Application of labour reform by the Spanish courts.

By Francisco J. García Molina

Irwin Mitchell abogados

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