

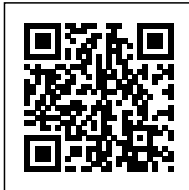
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Welcome to the Iberian Lawyer email alert, bringing insight and analysis for lawyers who advise on international business interests in Spain and Portugal, as well as the increasingly global interests of Iberian businesses around the world.

From all the team at Iberian Lawyer, we wish you a very merry Christmas and a happy, healthy and prosperous New Year!

Best

Joanna Pinto Bull Lee

Iberian Lawyer

Editor

News

2013's only public offers hope that M&A may be back

A recent wave of deals has exposed new-found confidence in domestic and international activity, boosting market hopes for the future.[Read more](#)

Disqualification emphasises high conflicts of interest thresholds

Lack of arbitrators leaves a closed market where conflicts are increasingly likely, although new Guidelines hope to clarify transparency and disclosure obligations.[Read more](#)

Cautious confidence returns to real estate market

There has been a sharp up-turn in the Spanish real estate market, but there are worries over whether a new bubble is about to burst. [Read more](#)

Events

Legal risk:

A barometer of corporate health

Thursday 29th January, Madrid

The future of corporate lawyers is moving towards becoming a strategic function capable of transforming legal risks into opportunities and creating sustainable businesses

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In collaboration with:

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Spanish and International Perspective

26-27 March 2014, Intercontinental Hotel, Madrid

Tailoring your company's compliance programme to meet the requirements in Spain and other major jurisdictions

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Company & Corporate report

A promising pipeline

The last year has again been characterised by a tough economic environment. The difficulties to access bank financing persist and ‘shadow banking’ and alternative financing are on the rise. Mergers have been scarce, and companies continue to focus more on cost cutting and organic growth than on M&A. But the pain may be worth it, say lawyers, as there is a definite light at the end of the Iberian tunnel. [Read more](#)

Client View

Availability of external lawyers is essential – Grupo Visabeira

A multinational’s needs are such that the ‘availability’ of their external law firms is vital to any in-house counsel, says Isabel Fernandes

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Legal updates

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New Patent regulation expected for 2014

By Ignacio Temiño, Abril Abogados

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By Carla Martins Branco, pbbr

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